



**Christopher Gray,**

Fire Chief - City of San Rafael since September 2007  
Resident of San Rafael with family and friends in the community

Happily married to Cynthia (Middle School Math Teacher) for over 26 years  
Two Children: Son - Tyler (24) and Daughter – Kelly (21)

31 years in the Fire Service at all ranks with the prior six as Fire Chief in the City of Glendale, CA  
Experience with management of major emergencies and OES Operational Area Coordinator  
AA and BA in Fire Administration and Certification in Fire Protection Engineering  
Executive Fire Officer – National Fire Academy  
Fire Service Fellowship to JFK School of Government, Harvard University

Enjoy helping people, spending time with family, trail running and cycling

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## **Joe Nation**

### **EDUCATION**

*Post-doctoral Fellow, Stanford University.*

Designed, developed, and conducted research on defense industry conversion and worker retraining in California.  
1989-1990.

*Doctor of Philosophy (Policy Analysis), RAND Graduate School.*

Course concentration in microeconomics, statistics, and organizational behavior. Courses emphasized use of cost/benefit analysis, operations research, econometrics, role-playing simulations, and decision/risk analysis.  
1985-1989.

*Master of Science in Foreign Service, Georgetown University,*

Honors graduate. James T. Webb Fellow in Science, Technology, and Diplomacy.  
1983-1985.

*B.A., University of Colorado.*

Major in Economics, German, French. Honors program in Economics.  
1976-1979.

*A.A., Richland College (Dallas, TX).*

College prep work.

### **III. LANGUAGES/TECHNICAL SKILLS/TRAVEL**

Near fluency in German, Conversational French. Read Spanish, Dutch, Portuguese.

Statistical analysis, operations research.

Travel to more than 50 countries. Residence in London, Berlin.

Competitive tennis player in high school, college.

### **IV. PUBLICATIONS AND REFERENCES**

Furnished upon request.